



CITY OF WESTMINSTER

# DRAFT MINUTES

## Adults, Health & Public Protection Policy & Scrutiny Committee

### MINUTES OF PROCEEDINGS

Minutes of a meeting of the **Adults, Health & Public Protection Policy & Scrutiny Committee** held on **Monday 19 June 2017**, Rooms 3.6 & 3.7, 3rd Floor, 5 Strand, London WC2 5HR

**Members Present:** Councillors Jonathan Glanz (Chairman), Barbara Arzymanow, Patricia McAllister, Gotz Mohindra, Jan Prendergast and Barrie Taylor.

**Also Present:** Councillors Antonia Cox and Iain Bott.

#### 1. MEMBERSHIP

1.1 Apologies were received from Councillor Susie Burbridge.

#### 2. DECLARATIONS OF INTEREST

2.1 The Chairman sought any personal or prejudicial interests in respect of the items to be discussed from Members and officers, in addition to the standing declarations previously made. No further declarations were made.

#### 3. MINUTES

3.1 The Committee received the draft Minutes of the meetings held on 29 March and 8 May 2017.

3.2 The Minutes of the meeting of 29 March were still subject to discussion, and would be submitted to the forthcoming meeting of the Health urgency Sub-Committee for approval. The Minutes of the meeting held on 8 May were approved as a correct record.

#### 3.2 Matters arising

3.2.1 At the last meeting of the Committee on 8 May, it had been agreed that the scheduled presentation by the Central London Clinical Commissioning Group on

local plans and priorities for service development and improvement in the local NHS be deferred, and considered at a later date by the Health Urgency Sub-Committee. Members noted that the Sub-Committee would be meeting on Thursday 29 June at 4.00pm to receive the presentation, and to also receive a paper on the Primary Care Strategy over the forthcoming year.

#### **4. CABINET MEMBER UPDATES**

##### **4.1 Cabinet Member for Public Protection & Licensing**

- 4.1.1 Councillor Antonia Cox updated the Committee on key issues within her portfolio, which included the vision and plan for the Evening and Night Time Economy; anti-social behavior; and the Westminster Licensing Charter. Members also heard from Councillor Iain Bott (Deputy Cabinet Member for Public Protection & Licensing), Sara Sutton (Director Public Protection & Licensing), and Chief Superintendent Peter Ayling (Borough Commander).
- 4.1.2 The Committee noted that knife crime was becoming a critical issue across London. The Borough Commander commented that although Westminster was statistically among the most effected boroughs, with an increase in the number of offences and people being injured who were aged under 25, this could be misleading as the number of arrests had included people found with knives following street searches. Many of the victims and perpetrators had also been non-residents of Westminster.
- 4.1.3 Committee Members commented on the possible impact of stop and search, which had a 20% success rate. The Borough Commander acknowledged that measures needed to be taken to avoid this resulting in fractured relationships between the Police, communities and young people, and considered that every stop and search offered an opportunity to improve community relations.
- 4.1.4 In addition to the work Integrated Gangs Unit (IGU), a significant increase in intelligence and interventions, had been gained from focussing on partnership working and prevention in schools. The Committee recognised the value of credible people and family members standing up to speak against knife crime and to stop lives being put at risk. The level of violence and murders that were being seen in other parts of London were not occurring in Westminster, and the Borough Commander considered that the borough was being made safer through engagement with young people and communities, and from the tactics and increased enforcement that were being taken in the West End.
- 4.1.6 The Committee discussed the Westminster Licensing Charter, which was to be launched in July, and noted that the Mayor's Office for Policing & Crime (MOPAC) was preparing supplementary guidance on the Night Time Economy

which sought to protect residents and to contain harm. The effect of the Night Time Tube would be assessed once the service had become established.

- 4.1.7 Other issues discussed included the benefits of premises providing intoxicated customers with a safe space in which they could recover; and street based anti-social behaviour in Cathedral Piazza caused by rough sleepers.

#### 4.2 Cabinet Member for Adult Social Services & Public Health

- 4.2.1 Councillor Heather Acton provided a written update on key issues relating to Adult Social Care, Public Health, and the Westminster Health & Wellbeing Board.
- 4.2.2 Committee Members commented on progress in the Sustainability & Transformation Plan (STP), and repeated the request to receive the Minutes from North West London STP meetings.

### 5. **STANDING UPDATES**

#### 5.1 Committee Task Groups

- 5.1.1 The Committee received updates on progress made by its Task Groups.
- 5.1.2 Councillor Taylor informed the Committee that preparations for the Health & Wellbeing Centre Task Group had continued, with work due to commence in June and ending in January 2018. A number of visits and meetings had been planned, and the Task Group would take account of the recommendations of the all-party Parliamentary Committee on Health & Art, which were to be published in July.
- 5.1.3 Councillor McAllister updated the Committee on the work of the Community Independence Task Group, which had recently undertaken an informative visit to the Community Independence Service at Lisson Grove. Although information had been received from the Imperial Healthcare Trust, it had been incomplete, and Members highlighted the need for the Trust to have more manageable Key Performance Indicators. Discussions were taking place with City West homes to adapt ground floor flats when they became available; and the Task Group had noted the impact on the budget for Adult Social Care from keeping people out of hospital and seven day working. The Task Group had also found that there was currently a difference in confidence levels between GPs in West and Central London when using the Community Independence Service.
- 5.1.4 Councillor Arzymanow commented on the work being undertaken on the quality, efficiency and response times of the London Ambulance Service (LAS). The Committee agreed that the LAS should be invited to present their vision for the LAS to a future meeting; and that the LAS also be invited to give their perspective

on the proposed redevelopment of the St. Mary's Hospital site, and on any impact that may have arisen from the introduction of the cycle super-highway.

- 5.1.5 Muge Dindjer (Scrutiny Manager) invited Members to become involved in a joint cross-cutting Task Group with the Business Planning & Transport Policy & Scrutiny Committee, which would seek to inform work being done by the Executive to develop a new vision for the Evening and Night Time Economy. It was noted that the report and recommendations of the Air Quality Task Group which would inform future policy development, were also about to be published.
- 5.1.6 Councillor Bott informed the Committee that the recommendation report of the Childhood Obesity Task Group would also now be published, for broader debate and consultation.

## 5.2 Healthwatch

- 5.2.1 The Committee received a written update on recent work undertaken in Westminster, and noted that Olivia Clymer had recently joined Healthwatch Central West London as the new Chief Executive Officer.

## 5.3 Changes to Arrangements for Shared Services:

- 5.3.1 The Committee received a written update on progress in work being undertaken to terminate the current arrangements for shared services, and to establish bi-borough arrangements between the City Council and RB Kensington & Chelsea.
- 5.3.2 A further update on changes to shared services would be submitted at the next meeting.

## **6. METROPOLITAN POLICE SERVICE UPDATE – AND MAYOR'S POLICING & CRIME PLAN 2017-2021**

- 6.1 Chief Superintendent Peter Ayling (Borough Commander) updated the Committee on implementation of the Mayor's Policing & Crime Plan, together with other key issues which included proposals for the Basic Command Unit model, and potential changes to the neighbourhood policing structure. In addition to the focus on mandatory high harm crime, which included Sexual Violence, Child Sexual Exploitation and Weapon Based Crime, it had been agreed that the Policing & Crime Plan would include local prioritisation for Non-Domestic Violence with Injury (VWI) and Personal Robbery.
- 6.2 As part of the implementation process, a Control Strategy for 2017 had been developed which sought to focus on the four priority areas of Keeping Young People Safe; Foreign National Offenders; the Night Time Economy; and Drugs and Vulnerability. The Borough Commander commented that the priorities and key objectives sought to align with those of the Safer Westminster Partnership,

and could only be achievable through partnership working. It was noted that a Knife Crime Strategy for 2017 had also been developed.

- 6.3 The Committee agreed that under Section 100 (A) (4) and Part 1, paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), the public and press be briefly excluded from the meeting during the consideration of confidential information that had been provided by the Police to Committee Members, as it was considered that in all the circumstances, the public interest in maintaining the exemption outweighed the public interest in disclosing the information that had been given. Following a brief discussion on the confidential data, the press and public were readmitted.
- 6.4 The Committee discussed neighbourhood policing, and noted that elements of the proposed Basic Command Units and the commitment of resources were still being refined. The Borough Commander commented on the current high levels of pressure and demand on the Police service that had arisen from the increase in terror attacks, knife crime and moped enabled crime, and in the number of public demonstrations. The Police were also having to deliver more reassurance activity in response to the terror threat, which added to the strain on resources and affected officer response times.
- 6.5 The Borough Commander commented on the ongoing rise in the number of police attendances which involved mental health related issues, and highlighted the need for interventions and a collaborative approach which could include dedicated health workers being involved the custody process. Although the Police were reviewing how they could work more closely with the health service and other partners, this had become more difficult following the reductions in resources for Adult Social Care. The Committee noted that many of the people involved in police attendances who were suffering from mental health issues were not residents of Westminster.
- 6.6 The Committee commented on the 20% success rate of stop and search, and on the possible impact it could have on communities. The Borough Commander acknowledged that people who lived in areas with high levels of knife crime could be subject to more instances of stop and search, and agreed that people needed to be aware of the means in which to complain. It was noted that people carrying knives were at significantly greater risk of experiencing harm.
- 6.7 The Borough Commander reported that the programme for re-commissioning CCTV in Westminster was now gaining momentum, and that a network of 59 cameras in high-crime areas would be coming on-line. Although the Police considered that there was a compelling case to create a network with cameras being monitored at peak periods, there would not be the resources to monitor all of the cameras at all times, and the re-establishing of general monitoring would be dependent on revenue streams. The Police recognised that there could be opportunities to link with other CCTV networks in Westminster, and it was noted

that a review of CCTV was currently being undertaken by a pan-London Task Force. The Borough Commander agreed to provide Committee Members with details of the siting and coverage of CCTV in Westminster.

- 6.8 Committee Members commented on the issue of organised crime, and noted that the Plan had not included any reference to guns. The Borough Commander confirmed that gun crime in Westminster was very low, but recognised that instances were given a high profile. Drugs remained the common thread between knife crime and guns, with disputes being more focussed on drugs market territory than post codes. The Borough Commander highlighted the need to understand the drugs market and disrupt criminality, and for the Police to seek greater visibility and engagement with young people and schools. The Borough Commander agreed to also provide an overview of drugs and vulnerability, together with details of what the Police were trying to achieve and on the resulting outcomes. The Committee also asked to receive details of gun crime in Westminster, together with a future update on progress in school engagement.
- 6.9 The Committee discussed the statistics that had been given in the report, and noted that the long term trend for crime in London was continuing to decline. The Borough Commander commented that the overwhelming majority of victims and offenders dealt with by the Police were non-residents of Westminster.
- 6.10 Other issues discussed included the need for extended and enhanced support following prison discharge, to avoid reoffending.
- 6.11 Councillor Barrie Taylor asked that his dissent to the exclusion of the press and public during the consideration of information which the police considered to be confidential be recorded.

## **7. UPDATE ON PROPOSALS FOR A CRIME PREVENTION CO-COMMISSIONING FUND FOR LONDON**

- 7.1 Sara Sutton (Director of Public Protection) provided an update on the potential implications for Westminster of the award of crime and disorder reduction grants for 2017-19, which were received through the London Crime Prevention Fund (LCPF). The Director also commented on the development of a co-commissioning fund made up of 30% of what had previously been borough funding, and on the potential for this to meet Westminster's funding gap in community safety services for 2018/19 and beyond.
- 7.2 At this stage there had been few, if any formal decisions made on the specifics of the co-commissioning funding, but several consistent themes had emerged from meetings of working groups. These had included
- Projects needed to be based in London and/or be of benefit solely to London.
  - Only 5-8 projects were expected to receive funding
  - Sub-regional projects must cover a minimum of 3 boroughs.

- 7.3 The Director set out the draft timeline for the development and allocation of co-commissioning funding, in which the next key milestone would be the launch of the prospectus at the end of June. It was intended that the expressions of interest would be understood by November, for funding and implementation of the Phase 1 projects in April 2018. It was recognised that the timescales for co-commissioning were tight, and that the procurement process was still to be defined.
- 7.4 The Committee discussed the proposed selection process, in which stakeholders and partner agencies would meet for 'market testing' days that would narrow down and select offers for greater scoping before possible selection. It was acknowledged that Westminster had gained significant experience in co-commissioning through Tri-borough shared services, and was in a good position to take a lead role in the process.
- 7.5 Other issues discussed included the future of the police station at Paddington Green; the relocation of resources from the north and central neighbourhoods to Church Street; and the value of Police visits to primary schools.

## **8. SAFER WESTMINSTER PARTNERSHIP**

- 8.1 Sara Sutton (Director of Public Protection) updated the Committee on the restructure of governance arrangements for the Safer Westminster Partnership (SWP), which had aimed for a more streamlined problem-oriented approach that would enable cross-cutting discussion in areas such as employment and mental health for all victims or offenders. The changes had included the introduction of a multi-agency Executive Group and the creation of Victim, Offender and Location boards, which were sub-groups that would focus upon evidenced-based priorities and target resources in problem locations. The Executive group sought to ensure the accountability and delivery of the aims and directives of each of the sub-groups. The new structure also included a CONTEST board, which would focus on Counter Terrorism work. The theme of mental health ran through each of the boards, and it was intended that the SWP would have closer links to Westminster's Health & Wellbeing Board, and with Westminster's Adult and Children's Safeguarding Boards. It had also been proposed that each sub-group should consider external funding which could support co-commissioning.
- 8.2 The Committee discussed the restructure and work of the SWP, and noted that streams of activity were focussed on the most vulnerable Wards together with the West End. It was noted that street based Anti-Social Behaviour (ASB) was often caused by people who were not residents of Westminster, and could become a greater problem during the summer. Plans on dealing with Anti-Social Behaviour were currently being developed for endorsement by the SWP, and Sara Sutton agreed to provide Committee Members with a detailed update on proposals.

- 8.3 Committee Members commented on the importance of Westminster's Integrated Gangs Unit and cross-border collaboration, and asked to receive contact details of the organisations that offered support in connection with domestic violence and Violence Against Women and Girls.
- 8.4 The next strategic assessment of the SWP would be presented to the Committee at its meeting in November, together with half-year performance data.
- 8.5 The Committee wished to formally record its thanks to the Director of Public Protection, the Borough Commander and staff in Adult Social Care, together with their respective teams, for their on-going work during the current time of pressure, and in connection with the Grenfell Fire.

## **9. COMMITTEE WORK PROGRAMME**

- 9.1 Muge Dindjer (Policy & Scrutiny Manager) presented the Committee's Work Programme and Action Tracker.
- 9.2 The Health Policy & Scrutiny Urgency Sub-Committee would be meeting on 29 June, to consider presentations on the plans and priorities of Westminster's Clinical Commissioning Groups (CCGs), together with the draft Primary Care Strategy. Members suggested that it would be useful to receive details the CCGs' forward plan, in order that it could be taken into account in the Committee's own Work Programme.
- 9.3 The Committee agreed that the London Ambulance Service should be invited to present their vision of the future of the service; and to provide their perspective on the proposed redevelopment of the St. Mary's Hospital site, and on any impact that may have arisen from the cycle super-highway.
- 9.4 Following recent events at Grenfell Tower, fire safety in Westminster's housing stock was to be reviewed by the Housing, Finance & Corporate Services Policy & Scrutiny Committee. Members highlighted the need to ensure that Westminster had an effective Emergency Plan, and suggested that the Committee review the City Council's ability to co-ordinate services if a similar issue was to arise in Westminster. Members similarly suggested that closer consideration could be given to the Prevent initiative and to the CONTEST sub-group of the Safer Westminster Partnership, to establish whether radicalisation was a significant issue in Westminster.
- 9.5 It was agreed that the Work Programme could also include scrutiny of the level of use of services at St. Mary's Hospital by non-Westminster residents, who may come from abroad to obtain treatment in London.



**10. MUGE DINDJER**

- 10.1 The Committee noted that Muge Dindjer (Scrutiny Manager) was retiring, and would be leaving the City Council at the end of June. Members wished to record their thanks for the valuable work she had undertaken in support of the Committee.

The Meeting ended at 9.07pm.

CHAIRMAN: \_\_\_\_\_

DATE: \_\_\_\_\_